

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – TUESDAY, 11 DECEMBER 2018

Title of report	GENERAL FUND AND SPECIAL EXPENSES REVENUE BUDGET PROPOSALS FOR 2019/20
Key Decision	a) Financial Yes b) Community Yes
Contacts	Councillor Nick Rushton 01530 412059 nicholas.rushton@nwleicestershire.gov.uk Strategic Director of Housing and Customer Services 01530 454819 glyn.jones@nwleicestershire.gov.uk Head of Finance S151 Officer 01530 454707 tracy.bingham@nwleicestershire.gov.uk
Purpose of report	For Cabinet to approve 2019/20 General Fund and Special Expenses revenue budget proposals for consultation.
Reason for Decision	Required to complete 2019/20 budget process.
Council Priorities	The budget assists the Council to achieve all its priorities.
Implications:	
Financial/Staff	As contained in the report.
Link to relevant CAT	The budget is relevant to all Corporate Action Teams (CATs).
Risk Management	The budget will be monitored throughout the year to ensure savings are achieved and services delivered as planned.
Equalities Impact Screening	The requirement for equalities impact screening and assessments is being assessed during the consultations and details if required will be provided as part of the management responses.
Human Rights	None identified.
Transformational Government	Not applicable
Comments of Deputy Head of Paid Service	Report is satisfactory

Comments of Section 151 Officer	As report author the report is satisfactory
Comments of Monitoring Officer	Report is satisfactory
Consultees	Corporate Leadership Team 21 November 2018 Strategy Group 27 November 2018
Background papers	None.
Recommendations	<p>CABINET IS RECOMMENDED TO :</p> <ol style="list-style-type: none"> 1. AGREE THE 2019/20 BUDGET PROPOSALS FOR STATUTORY CONSULTATION; AND 2. THAT THE ASSURANCE STATEMENT BY THE S151 OFFICER BE NOTED

1.0 INTRODUCTION

- 1.1 This report seeks Cabinet approval to consult on the draft General Fund and Special Expenses budget proposals for 2019/20, with the outcome of this consultation exercise being fed back into the subsequent reports to Cabinet and Council to seek approval for the final budget in February 2019.
- 1.2 Draft proposals for consultation have been prepared based on budget holders own projections in respect of expenditure budgets and locally generated income forecasts.
- 1.3 The Council's funding has been forecast in the context of the continuation of the Governments four year settlement in respect of funding. The draft budget position for 2019/20 therefore reflects current understanding in respect of Revenue Support Grant (RSG), New Homes Bonus and the level of business rates retained as part of the 4 year settlement offered by Central Government for the period 2016/17 to 2019/20. The Government is expected to announce the Provisional Local Government Finance Settlement around 6 December 2018, and refined estimates will be presented to Cabinet and Council as part of the final approval budget process on 5 and 28 February 2019 respectively.
- 1.4 Building on the new Finance Business Partnering service delivery of the Finance service, the approach to developing expenditure and locally generated income budgets has included a greater level of engagement with budget holders and a focus on more sophisticated estimates taken in order to reduce variance between budgeted and outturn position. This new approach has also projected the revenue position for 2020/21 to 2023/24 for indicative purposes only and for informing the review of the projections of the council's Medium Term Financial Strategy.
- 1.5 Members will be aware that the decision to outsource the Council's Hermitage and Hood Park leisure centre facilities and creation of a new £20m facility and subsequent closure of the Hermitage centre was approved by Council on 21 November 2017. The planned

outsourcing date is 1 May 2019. Based on this, forecasts in relation to the cost of the leisure centres has been based on the anticipated revenue costs associated with running the leisure centres until transfer date, the ongoing costs likely to be incurred post outsourcing date (but that will cease later in the year or in the following year), and the anticipated reduction in corporate support overheads that will be achieved by reviewing the council's internal support functions. In addition, early indication via the bidding process to secure an operator have identified that the council will likely be required to make a management fee payment to the operator in the early years of the contract before the arrangement transfers to one which the council benefits from a payment from the operator for the remainder of the contract. The anticipated level of management fee payable to the operator has therefore be included in the draft budgeted position and will be revised as part of the final budget following selection of an approved bidder.

- 1.6 Under the existing 50% Business Rates retention system, the level of business rates to be retained by the Council is not ultimately confirmed until after the end of the financial year when the actual level of Business Rates is reported. This means that the Council is not able to accurately predict local business rates income until after the budget has been approved by Cabinet and Council in February. However, work to determine this figure will inform the budget presented and approved.
- 1.7 Furthermore, the Council, along with all counterparties in respect of Business Rates in Leicester and Leicestershire, entered a bid to undertake in a 1 year pilot of 100% business rate retention. If successful, financial modelling undertaken by the Leicestershire Treasurer's Association (LTA) indicates that around £13.8m could be retained and shared across Leicestershire to be invested in infrastructure and housing growth, town centre enhancements and financial sustainability. The outcome of the process will be announced as part of the Draft Local Government Finance Settlement on 6 December. If we are successful, the financial implications (which are favourable to the Council) will be detailed in the final budget report.
- 1.8 The Councils General Fund financial position is broadly made up of two elements:
 - 1.8.1 Net revenue expenditure - this includes all expenditure incurred net of income generated through fees and charges and other income (including additional grants authorities apply for, which are not part of central government funding) and financing costs, broadly made up of investment income, interest charged in respect of loans and the minimum revenue provision charge made in respect of unsupported borrowing to fund capital expenditure; and
 - 1.8.2 Funding - The main sources of funding available to finance revenue expenditure which include locally retained Business Rates, Council Tax, New Homes Bonus and Revenue Support Grant.
- 1.9 The report presents changes as per above.
- 1.10 The approved 2019/20 budget will undergo regular monitoring and scrutiny during the financial year through quarterly performance monitoring and finance clinics, so that when they arise any variances can be identified at an early stage and remedial action taken to deal with them where necessary.

2.0 GENERAL FUND 2018/19 – PROJECTED OUTTURN

- 2.1 The second quarter Performance Report is due to be considered by Cabinet at this meeting and presents outturn projections for the current year. A surplus of £720k is forecast compared to the original budget of £299k. A number of favourable movements have contributed to this position including an increase in the anticipated level of business rates (£96k) and salary savings. Full details of the main variances to Quarter 2 can be found in the Quarter 2 Performance Management Report on the same agenda as this report. A full update in respect of further variances will be presented as part of the forthcoming Quarter 3 report due to be presented in March 2019.
- 2.2 As part of the setting of the annual budget on 27 February 2018, the council committed to transferring the surplus income over expenditure in 2018/19 to the Self-Sufficiency reserve. The Self-Sufficiency Reserve remains at £2.76m and there has been no expenditure against the reserve since it was created. As part of the Journey to Self-Sufficiency Programme and development of the council's Commercial Strategy, members will be presented with proposals to utilise this fund for investing in income generating opportunities or delivering savings.
- 2.3 The forecast outturn position presented as part of Appendix B is based on the forecast outturn at period 7.

3.0 2019/20 NET REVENUE EXPENDITURE PROPOSALS

- 3.1 For 2019/20, there has been an increase in net revenue expenditure of £195k. The main reasons for this increase are a combination of factors made up of a number of budgetary pressures (increased expenditure or reduced income) and savings (increased income or reduced expenditure).
- 3.2 Budget proposals presented in this report have been considered and approved by the Corporate Leadership Team and are categorised as either:
 - 3.2.1 Savings Challenge - Savings put forward as part of an organisational wide savings challenge to achieve savings of 2.5% (or £300k) in the net cost of delivering each service, including the net position of changes under the de-minimums level of £5k. In total, the budget holders put forward proposals with a combined value of £230k saving. De-minimums budget movements across the General Fund which totalled a saving of £285k, taking the total reduction in the net cost of service of £515k.
 - 3.2.2 Staffing increases - which include the cost of the pay award, pension increases and incremental salary progression for 2019/20. The additional cost in 2019/20 of staffing is £351k.
 - 3.2.3 Cost Pressure - Proposed additional budget provision to cover unavoidable cost pressures. The total of these is £261k and more detail is included in paragraphs 3.4 to 3.9 below.
 - 3.2.4 Service Development - Proposed additional budget provision to cover enhancement of the service. The total value of service development proposals is £222k. Details of these proposals are covered in paragraphs 3.10 to 3.218 below.

- 3.2.5 Leisure Outsourcing – The anticipated net change in budgetary provision for the leisure centres and new outsourced service for 2019/20. This has been estimated as a net saving of £25k for 2019/20 based on the saving of the council not providing the service from May 2019 and an assumption that the Council is required to make a management fee payment to the operator in the early years of the contract before the arrangement transfers to one which the council benefits from a payment from the operator for the remainder of the contract.
- 3.2.6 Reduction in Corporate Overheads – The anticipated net reduction in corporate overheads for 2019/20 as a result of the outsourcing in the council's leisure centres. This currently stands at £100k and further work is being undertaken to achieve the full target of £200k.

3.3 A full breakdown of proposals as outlined above can be found in Appendix A.

Cost Pressures

- 3.4 The Council's Waste Service requires an additional £175k to cover the anticipated cost of employing additional staff (£51k), the cost of additional fuel and an allowance to cover fuel increases (£33k), recycling containers (£30k) and additional vehicle costs (£61k) due to the need to extend rounds to service the growing district.
- 3.5 An increase of £24k to cover the cost of maintaining the council's firewall system and telephony platform is sought. These two systems provide critical functions for the council in protecting its systems and data and providing a communication telephony network.
- 3.6 There is an anticipated increase of £13k based on the net position of various benefits related expenditure (Rent Rebates, Bed and Breakfast and Rent Allowances) and the net forecast funding due from the DWP.
- 3.7 There is additional budgetary provision requested for the Grounds maintenance team to cover the business rates payable for the parks depot (£13k) and to maintain mowing equipment (£12k).
- 3.8 The council will see an increase in its net financing costs for 2019/20 as a result of an increase in value of its Capital Programme for 2019/20 (total programme of £14.897m) compared to 2018/19 (forecast programme of £6.66m). The major reason for the increase is due to the assumed expenditure of £12.3m on the new leisure facility. Any capital items funded by 'unsupported borrowing' will incur a minimum revenue provision (MRP) charge where funds are to be set aside from revenue in line with statutory provisions. The increase in net financing costs for the 2019/20 year is £9k. The Section 151 Officer is currently reviewing the MRP policy to ascertain to ensure compliance with the Prudential Code and statute provisions. An update in respect of any revisions to the policy and the financial impact on the General Fund will be provided as part of the final budget in February 2019.
- 3.9 Finally, other cost pressures presented for approval include an increase in costs of £9.3k to cover the expected reduction in recharges from the HRA and from registered social landlords for advertising properties to let (£9.3k), an increase in the cost of facilitating the annual external audit for Revenues and Benefits (£5k).

Service Developments

- 3.10 A proposal for £100k additional budgetary provision for the next 3 financial years to cover the cost of engaging specialist support to assist the council in minimising the disbenefit and maximising the opportunities that arise from the proposed HS2 which will run through the district.
- 3.11 A provision of £50k is sought to cover the cost in 2019/20 of developing the council's extended and corporate leadership teams via a programme of specific external training in line with the People Plan.
- 3.12 It is proposed that a one off provision of £28k is approved to cover the cost of purchasing ICT hardware equipment for the council's members. The cost is net of the anticipated reduction in postage and printing of meeting agenda packs.
- 3.13 Funding of £26k to cover the cost of a new 'Recycle More' officer is sought. The Recycling Strategy, due to be presented to members in due course will make this recommendation. It is proposed that funding is approved subject to the future consideration of the strategy by Cabinet and CLT approval of the post.
- 3.14 A budget of £12k is proposed to cover the contribution to the Ashby Town Centre Manager post.
- 3.15 A provision of £10k is requested by the Waste team to cover the cost of an alternative recycling container pilot. The alternative containers trialled will be an all-in-one system and the impact on recycling rates used to determine whether the containers should be rolled out across the district and replace the current container systems.
- 3.16 A budget of £10k is requested to cover the Project Management fees anticipated as part of developing the shared service or Local Authority trading company arrangements for Building Control.
- 3.17 Waste services propose £12k for 2019/20 to cover the vehicle costs associated with the creation of a Commercial Street Cleansing Team. This team will provide services to the Housing department (at a salary cost of £63k) but will earn £70k from the Housing contract and are targeted to earn a further £30k through other new businesses.
- 3.18 Finally, other service developments include £6.6k to cover the cost of employing an apprentice within the ICT team (net of other staffing savings) and an additional £5k contribution to Citizens Advice, taking the annual contribution across the council from £65k per annum to £70k. This increase in grant to Citizens Advice is the first in a number of years and will assist the charity to provide an increased level of support and advice to local residents which will in turn improve the collection of council tax and council rent. An updated service level agreement will track and monitor progress.

4.0 2019/20 FUNDING

- 4.1 The provisional local government finance settlement is due to be announced on 6 December 2018 and will confirm the level New Homes Bonus, Revenue Support Grant, the tariff and levy charges against business rates to be retained by the Council, and the

outcome of the Leicestershire-wide bid to become a Business Rate pilot. Estimates below are therefore based on the 4 year settlement and other assumptions as detailed below.

- 4.2 The Council will receive nil Revenue Support Grant in 2019/20 as per the 4 year settlement.
- 4.3 For 2019/20 there is an estimated increase in total funding of £659k, subject to the local government finance settlement and further work required in respect of council tax and business rates estimates.
- 4.4 Under the existing 50% Business Rates retention system, the level of business rates to be retained by the Council is not ultimately confirmed until after the end of the financial year when the actual level of Business Rates is reported. This means that the Council is not able to accurately predict the actual level of business rates likely to be collected during the following year until after the final budget has been approved at Council in February. Forecast Business Rates income for 2019/20 has been estimated based on the period 7 performance of Business Rates plus assumptions around the anticipated level of growth in the district in 2019/20 based on an assessment of commercial developments underway. The Council will submit its final projections of Business Rates for 2019/20 to the Government by the end of January 2019 and this information will be used to determine the final budget position for 2019/20 which will be presented in the final budget in February 2019.
- 4.5 The Council is not planning to increase the District's share of the Council Tax in 2019/20. This will be the tenth year without an increase. The net income foregone by not increasing council tax for 2019/20 from its 2018/19 level is £166k. The cumulative loss of income as a result of this policy from 2010/11 to 2019/20 will be £8.5m and the cumulative average saving to residents of £286 over the ten years. The draft budgeted level of Council tax income has been assessed on the likely level council tax base, level of further anticipated housing growth in 2019/20 and a non-collection rate of 2%. This has resulted in an increase of £86k, from £5.21m for the 2018/19 year to £5.3m for the 2019/20 year. The Council Tax Base for 2019/20 is due to be approved by members at its Cabinet meeting in January. Therefore, as is the case with Business Rates, the final Council Tax budget will be confirmed in the final budget presented to Council in February 2019.
- 4.6 The Council Tax Collection Fund is monitored throughout the year and the forecast income will be available from the fund towards next year's budget. The budget for 2018/19 has reduced by £225k from £289k to £63k. This step-change in anticipated Collection Fund surplus is as a result of the council more accurately predicting its housing growth in year which has reduced the effect of a surplus received a year in arrears. As above, this position will be finalised as part of the final budget.
- 4.7 The level of New Homes Bonus for next year is determined by the Council Tax Base report (CTB1) which was completed and returned to Central Government in October. In the Government's September 2018 consultation on the Draft Local Government Finance Settlement, it was stated that 2019/20 represented the final year of New Homes Bonus funding agreed through the 2015 Spending Review. The Government also announced that it may increase the national baseline for housing growth of 0.4% of council tax base (weighted by band), below which the Bonus will not be paid. As a result, it has been assumed that the baseline will be increased to 0.6% for 2019/20. Based on this and the increase in the council's council tax base between October 2017 and October 2018 it is

anticipated that the council will receive an additional £91k in New Homes Bonus funding in 2019/20 compared to 2018/19.

5.0 2019/20 DRAFT BUDGET POSITION

- 5.1 Given the proposals in respect of net revenue expenditure and funding forecasts as detailed above, the predicted surplus and contribution to General Fund reserves for 2019/20 is £762k. Subject to 2018/19 outturn this surplus position will take the Self-Sufficiency Reserve from an estimated £3.48m at 31 March 2019 (as per paragraph 2.1), to £4.242m at 31 March 2020, assuming there is no spend against this reserve.
- 5.2 The draft Budget Summary for 2019/20 can be found in Appendix B.

6.0 SPECIAL EXPENSES

- 6.1 The forecast outturn for 2018/19 Special Expenses forecast outturn remains at £527k net expenditure as per the approved budget.
- 6.3 Until such time that the Council Tax Base is approved by Cabinet in January, the estimated position of Special Expenses balances cannot be detailed. This information will be presented as part of the final budget report approved by members in February 2018.

7.0 MEDIUM TERM FINANCIAL STRATEGY

- 7.1 The Council's Medium Term Financial Strategy 2018 – 2023 was approved by Cabinet in February 2018. At that time, the projected deficit on the General Fund arising over the 5 year period was £5.4m. Following the review in July 2018, this deficit reduced to £4.6m.
- 7.2 Given the expenditure proposals and assumptions around funding presented as part of this report, the forecast deficit between 2019 – 2024 is now £3.98m. As detailed in paragraph 5.1 above, the Self-Sufficiency reserve is forecast to stand at £4.242 as at March 2020.
- 7.3 Full details of the full assumptions used to determine this forecast can be found in the Medium Term Financial Strategy report on the same agenda as this report.

8.0 CONSULTATION

- 8.1 The Council will undertake a consultation on the Council's proposed budget provision and its proposed Council Tax freeze for 2019/20. Consultation is required with the business community, through the North West Leicestershire Chamber of Commerce, in compliance with the Non-Domestic Ratepayers (Consultation) Regulations 1992. There will also be consultation with Staff, Unions and Town and Parish Councils.
- 8.2 The Policy Development Group will be asked for its comments on the specific budget proposals during the consultation period at its next meeting on 9 January 2019.
- 8.3 Cabinet will receive details of the consultations at its meeting on 5 February 2019 where it will make its final budget recommendations for approval by Council on 26 February 2019.

9.0 ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

- 9.1 The Local Government Act 2003 requires the Council's Chief Financial Officer (Section 151 Officer) to comment on the robustness of the estimates and also on the adequacy of the proposed reserves. Members must have regard to these comments when making a decision on the budget proposals for the forthcoming year.
- 9.2 The Section 151 Officer considers that the estimates which form the draft General Fund budget are robust and prudent, and the proposals are deliverable for 2019/20.
- 9.3 The Section 151 Officer also considers that the overall level of General Fund reserves is adequate for 2019/20.
- 9.4 The Section 151 Officer notes the business, housing and population growth in the district and the need for the future increased expenditure arising from future growth to be funded.
- 9.5 By 2020, all local authorities will have faced a reduction to core funding from the Government and the Section 151 Officer is closely monitoring the progress of the Fair Funding Review, the government's departmental Spending Review and the redesign of the national Business Rate Retention System. The council's current projections within the Medium Term Financial Strategy (MTFS) make prudent and robust assumptions around the likely level of future funding in light of these government-led reviews.
- 9.6 The updated MTFS presents a total deficit between 2019/20 and 2023/24 of £3.98m. By March 2020, the council's Self-Sufficiency reserve is forecast to stand at £4.242, subject to funding future commercial initiatives presented to Cabinet for approval.
- 9.7 The MTFS will be reviewed in July 2019 and reported to Cabinet, by which time we will have further clarity surrounding the likely funding position from 2020 and will be able to present further recommendations to safeguard the council's future financial position on an ongoing basis.

Appendix A

Budget Proposals

Proposals to cover cost pressures

Proposal Title	Amount	One-off / Ongoing
Waste Services - Extension of Rounds Vehicle Costs	£60,800	Ongoing
Waste Services - Extension of Rounds Staffing Costs	£51,200	Ongoing
Waste Fuel increase and additional mileage	£33,140	Ongoing
Recycling containers	£30,000	Ongoing
Firewall Support and Maintenance and SIP Telephony Platform Maintenance	£23,550	Ongoing
Benefits expenditure	£13,300	One-off
Grounds Maintenance - NDR	£13,000	Ongoing
Grounds Maintenance - Ride on Mower	£12,300	Ongoing
Net Financing Costs	£9,418	Ongoing
Choice Based Lettings Advertising fees	£9,300	On-going
Revenues and Benefits External Audit Fees	£5,130	One-off
TOTAL	£261,138	

Service Developments Proposals

Proposal Title	Amount	One-off / Ongoing
HS2 Consultancy	£100,000	3 years
CLT/ELT Training	£50,000	On-off
ICT Equipment for Members	£27,910	One-off
Recycle More Officer	£26,060	Ongoing
Ashby Town Centre Manager	£12,000	One-off
Commercial Street Cleansing Team - One year start up costs	£11,880	One off
Alternative Recycling container pilot scheme	£10,000	One off
Building Control non-fee earning - Project Management	£10,000	One-off
ICT Apprenticeship (18m)	£6,660	One-off
CAB Grant increase	£5,000	Ongoing
Commercial Street Cleansing Team - Ongoing revenue income (net of expenditure)	-£37,410	Ongoing
TOTAL	£222,100	

Other Changes affecting the Net Cost of Services

Savings in 2019/20 in corporate support as a result of outsourcing of leisure centres	-£100,132	Ongoing
Staffing increases as a result of incremental increases, pay award, pension increases and the cost of posts approved but not included in establishment staffing costs in 2018/19	£351,470	Ongoing
De-minimus budgetary changes (changes below £5k)	-£285,352	Ongoing
Savings Challenge	-£229,538	Ongoing
Leisure Year 1 savings (based on the council no longer providing the service from 1 May 2019 and the anticipated level of management fee payable to the successful bidder).	-£ 24,520	Ongoing
TOTAL	-£-288,072	

Funding Changes

Proposal Title	Amount	Movement	One-off / Ongoing
Reduction in Revenue Support Grant	£235,000	Funding reduction	
Reduction in forecast Collection Fund Surplus	£225,500	Funding reduction	Ongoing
Council Tax Growth as a result of growth in homes	-£85,585	Increased funding	Ongoing
New Homes Bonus growth as a result of growth in homes in District	-£91,000	Increased funding	Ongoing
Additional Business Rates funding as a result of increase in rates and anticipated business growth	-£943,000	Increased funding	Ongoing
TOTAL	-£659,085		

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL SUMMARY BUDGET 2019/20

2018/19	2018/19		2019/20	2020/21	2021/2022	2022/23	2023/24
Budget	Forecast	Service	Budget	Indicative	Indicative	Indicative	Indicative
£	Outturn		£	£	£	£	£
	@P7						
£	£		£	£	£	£	£
287,370	285,490	Chief Executive	285,300	291,820	298,770	306,150	313,190
527,000	535,430	Human Resources	664,460	642,260	627,030	640,770	654,670
1,309,030	1,220,960	Legal & Support Services	1,373,100	1,369,790	1,404,660	1,439,050	1,476,500
2,123,400	2,041,880	Total Chief Executive's Department	2,322,860	2,303,870	2,330,460	2,385,970	2,444,360
341,360	279,968	Strategic Director of Place	349,260	358,580	368,480	378,640	388,700
5,590,570	5,796,733	Community Services	5,749,210	5,521,300	5,552,730	5,472,790	5,491,360
434,910	232,250	Regeneration & Planning	399,170	267,010	282,140	310,410	528,180
742,630	706,740	Economic Development	845,110	846,570	862,130	773,830	780,740
8,080	8,080	Joint Strategic Planning	7,820	8,050	8,300	8,560	8,820
7,117,550	7,023,771	Total Director of Services	7,350,570	7,001,510	7,073,780	6,944,230	7,197,800
485,310	510,420	Strategic Housing	516,910	538,510	553,420	568,700	583,780
162,700	103,210	Property Services	172,210	186,440	195,880	205,880	215,260
2,194,870	2,244,770	Customer Services	2,372,350	2,444,970	2,525,100	2,609,690	2,686,310
875,560	878,830	Finance	879,020	899,310	922,140	946,610	972,700
3,718,440	3,737,230		3,940,490	4,069,230	4,196,540	4,330,880	4,458,050
296,770	117,280	Other (Director of Resources, Customer Team Manager, Performance)	0	0	0	0	0
9,580	14,920	Non Distributed - Revenue Expenditure on Surplus Assets	9,770	9,820	9,870	9,920	9,970
77,810	107,750	Non Distributed - Retirement Benefits	77,510	79,300	81,140	83,030	84,960
44,600	47,100	Corporate & Democratic Core	35,520	38,420	37,110	40,200	38,750
		Savings in corporate overheads as a result of leisure outsourcing less HRA element	(20,290)	-20,290	-20,290	-20,290	-20,290
13,388,150	13,089,931	NET COST OF SERVICES	13,716,430	13,481,860	13,708,610	13,773,940	14,213,600
(1,273,160)	(1,301,150)	Net Recharges from General Fund	(1,332,380)	(1,360,080)	(1,389,750)	(1,420,080)	(1,449,510)
12,114,990	11,788,781	NET COST OF SERVICES AFTER RECHARGES	12,384,050	12,121,780	12,318,860	12,353,860	12,764,090
		CORPORATE ITEMS AND FINANCING					
		Corporate Income and Expenditure					
1,080,408	1,080,408	Net Financing Costs	1,089,826	1,672,154	2,095,492	2,198,282	2,204,989
(145,300)	(145,300)	Investment Income	(188,450)	(147,010)	(50,380)	(50,380)	(50,380)
139,081	139,081	Localisation of Council Tax Support Grant - Parish & Special Expenses	113,889	88,696	63,503	63,503	63,503
14,970	14,970	Various Chief Executive items (Annual Governance Statement improvements)	0	0	0	0	0
13,204,149	12,877,940	NET REVENUE EXPENDITURE	13,399,315	13,735,620	14,427,475	14,565,265	14,982,202
298,604	720,813	Contribution to/(from) Balances/Reserves	762,372	200,149	(841,010)	(1,763,071)	(2,339,027)
13,502,753	13,598,753	MET FROM GOVT GRANT & COUNCIL TAX (Budget Requirement)	14,161,687	13,935,769	13,586,465	12,802,194	12,643,175
		Financed By					
235,000	235,000	Formula Grant	0	0	0	0	0
2,904,589	2,904,589	New Homes Bonus	2,996,000	2,346,000	1,816,000	819,000	0
289,160	289,160	Transfer from Collection Fund	63,066	32,000	0	0	0
5,209,670	5,209,670	Council Tax	5,295,621	5,390,769	5,484,465	5,582,255	5,681,399
4,864,334	4,960,334	National Non-Domestic Rates Baseline	5,807,000	6,167,000	6,286,000	6,396,000	6,498,000
		Assumed Transition Funding	0	0	0	4,939	463,776
13,502,753	13,598,753	TOTAL FUNDING AVAILABLE	14,161,687	13,935,769	13,586,465	12,802,194	12,643,175

